



INCIDENT COMMANDER'S Notes

Incident Freedom Convoy 2022

RMS # Rm2200944

Date: Feb. 15, 2022 -

Incident Commander: C/Sgt. Carson Perdy Feb 14, 2022

Scribe: Katie Burnette Noble

Book #3.

COMMAND/COMMUNICATIONS

COMMAND POST LOCATION:		GPS:
CELL PHONE:	CALL SIGN:	
SAT PHONE:		
COMMUNICATIONS FREQUENCY: Inner Perimeter (IP): Outer Perimeter (OP): Rest of the World (ROW):		
BRIEFING LOCATION:		
STAGING AREA:		
AFTER INCIDENT		
DAMAGE ASSESSMENT:		
MEDIA STATEMENT:		
DEMOBILIZATION:		
OPERATIONAL REVIEW (Debriefing): Date/Time:		



INCIDENT: Freedom Convoy 2022

INCIDENT COMMANDER: CISup. Carson Percy

SCRIBE: Canie Sweeney

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Time	Particulars	Review
1707	Needs to be rounded real committed talks we will be driving w/ communications. Alyson will be interacting into that while we will be briefing the PM. The mayor has reached in Mike reached out to chief of staff advised to ask what you need. less talk about numbers, and more messaging about you will get what you need. Mike advises he never got to speak to the mayor. Director of the Secretate - they were told to put a stop. I will reach out to civic group they went for sumins lawyer advises 40 trucks had left last night	



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	10 more left today enroute to Embury. Mike to get a hold of Stew when he is required to meet w/ Mayor. If you designate and can't enter. Please do not designate it, if you do have to there will be parts of entry. When things happen in chaos, we want to protect critical infrastructure. Steve advises the realistic expectations to lay out the plan in a public forum. They don't have expectations to guide we will brief on an operational level. When and if they are not gone - we will have the ability to shrink their foot print. We will be	



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	ade to get through the weekend. Real applied force and enforcement.	
	Brenda advises that her minister is very persistent. Targeted enforcement given lock down over the weekend Minister advises "he can live w it"	
	Steve advises move out over wknd. to contain and shrink the footprint.	
	Brenda advises we can offer up coms definitely reach at.	
	Mordan Report - legal opinion provided 2012 it has been summarized as it relates to the policy it relates to. we committed to a 24 hour operational cycle. we require something that	



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	addresses the next 12 hours. What are we able to accomplish in the next 12-24 hours. Mct will allow breathing room. And we will provide the 12, 24 & 30 updates. Under unified command - following OPS lead. Trish and Carson to set up a time to meet 16 Feb for briefing. We hit a turning point - we will get this done. Brenda advises if this is going off the rails please bring it up now. 1) equipment 2) what do you need. Start thinking about this soon. Please do not be shy to ask for resources. Sooner we	



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Time	Particulars	Review
	know 24 updates the sooner the better if you need speciality LRT etc. scanner we can identify for planning team. Briefing notes of good time to address twice met the lens - #1 officer safety throughout planning team is heavily task for coordinating each resources. That plan is in motion - serge capacity - cur messaging is on going. One did set our objectives for the day we have a lot of many parts. Regards media messaging with records to operational table - run it through ICC - reading confidence to residents message from Steve	



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	Went a reset button moving forward to send out positive partnering message ops will put out a media release. Co-ordination of 3 levels of govt working together. "Tweet" Advised that our ICC group meeting at 1900 that I very message we need to follow. I will task and will come to a conclusion this evening.	
#	Contact info - for Stephanie - Planning team. ICC contact info. advised Mike Francis and Brad that we need more tasking, briefing cycle has been made up. so will need planning.	*



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1757	There will be a united command min. requirement for Friday - to discuss @ 1900 afternoon call to In Shofersusa requesting SNOWBELLS contact number. [REDACTED]	
1815	Planning room mtg. Thank you for being all day. This thing is going to grow we are bringing in a lot of resources you need to react out so we can move things ahead. Please reach out. We had a number of calls we will clear this up w/ ICC. We are moving forward w/ a united command w/ ops as the lead. Chief and Supt. have approved this. The planning	



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	team is a complete united team.	
	1900 mtg will identify what a unified command will look like.	
	There are alot of resources being deployed - throughout the city. Moving forward we have been asked for an update 12.24 3p planning cycle. Objectives need to be articulated. Please give feedback	
	① Standing up command any concerns around this objective	
	② Establish daily sit rep communication there needs to be a formal reporting structure. I'm going to push this is about the operational footprint real time what is happening	



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Time	Particulars	Review
	on the ground	
③	mobilization. PAV Command 12.24.34 reporting. GC will be joining PAV. Any concerns.	
④	Strategic Communications started today w it being a primary important messaging. It is critical we share that with our leaders so that message we want out there that we want to change the narrative. Bill Dickson advised that the message is done. Advice we went with simple wording emergency act highlights in the flyer not just a flyer a statement of ops all media lines. Request - do we have a broader messaging full comms	



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Time	Particulars	Review
	Plan w executive director. On the 24 hour cycle, logistics are a major factor. Keep our people fed, hydrated, warm and dry. A lot of movement coming into the city. Advised a request was made to Brad Guthrie; under the EMCPA - POU comment ICE will be looking. Please advise. I am resource. any equipment necessary Province says it's here we just have to ask. Keep all those resources in mind. Lastly, any suggestions that is important as a team > Kevin - going right down town is the inter- provincial route. In terms of an objective we can	



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Time	Particulars	Review
	Ornologue - Continue flow of traffic exit is Nicolas, traffic has been flowing. Establish a plan to keep that moving. More. Ornologue coming left fort McMurry to be etc Friday. Situational awareness to intercept prior to arriving. Importance of messenger when you get to the out. border, you will be stopped. Com's need to get out - Any questions, there are going to be long days so look to your left to the right our brothers and sister from ops need our support - track cut it has been compounded stress w ops we are	



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	here together as a team and we will survive.	
19:02	loading into Teams	
19:03	joined. exit.	
19:08	joined in person	
	now meet.	
	Advise that this meeting has transitioned	
	I've talked to our planning group	
	they are on the same page. We have thumbs up	
	support on uniform plan. This is an ops w unified command	
	strong skills set supporting our mission.	
	will continue to support of one of the tasks	
	was cms ops to approve final draft	
	goal to set it to our people group	
	handouts will go to print. They went to put something	



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Time	Particulars	Review
	through Bell Grant our unified command and they won't feed back on "tweet" spread messaging far and wide moving forward - we remain her 100 solidarity to OPS with them we will see this through. If you need help reach out from a wellness perspective make sure your people get what they need. Strategic Command cycle has changed to a 12, 24, 36 strategic objectives my questions - OPS will meet next objective. OPS Bernier as long as we have clear objectives for STRCS live to assist Bernier. Bernier to appoint	



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Time	Particulars	Review
	A designate CPS IC. Sprinkler Advices ERPCO - ground crew PO113 3 PLT to intercept, interdict and communicate that convoys will not enter city centre. Requesting feedback on truck route via Wellington inter- provincial bridge can't close essential route. CPS must keep it open. CC officers support with bridges and diverting traffic to Gairnead. Genuine ask EMC PA orders - Province asks if there are any authorities we don't have please consider - is there any thing that would be useful I don't want to waste the opportunity if there is something	



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	you need, please consider and advise tomorrow am.	
	McNair group needs contact calls to an ops planning chief - Insp. Debra Palmer.	
	Identify someone from logistics to join Brad's planning group. We need to ensure CIC's have 1 point of contact.	
1943	10-8 from NOC RBO	
	Feb. 16, 2022	
0728	@ NOC email rec'd from Victoria 1224.34 report cold.	Feb 16 2022
0735	Deputy Chief Ferguson discussion w Inspector Noke Bauckin w regards to PLT activity. Henry provided eye level view of air strat. com and PLT measures progressive messaging expressed his concerns	



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SCRIBE: K. B. D.

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	with respect to yesterday's messaging. Introduced to Phil who is well aware of the com's plan. IS not assuming Jan 12 role in CP.	
0801	Doherty mte. Bell LBI Bernier Hickins Ferguson	
0803	rapid table introductions clarify down on our time line IC met last night we formalized unified command allow IC group to leverage many airtechs. we have lot of experience. Phil has transitioned to IC, Ottawa still control but we are partnering. Rob: overview Intercept Command Bernier - IC Deputy	



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Time	Particulars	Review
	Dave Springer	
	Table consists of	
	invest lead, intel	
	lead, Strong's PLT	
	engaged newly	
	PLT, PCMI's liaison	
	Service Commander	
	Center - liaison	
	finance, executive	
	liaison - ops shifted	
	to get PLT Strongley	
	engaged.	
	Bernier - adopt	
	a proper 16 table	
	full input full discussion	
	intergraded element.	
	Setting up the	
	able to support	
	plans now in	
	(1) stabilization	
	(2) actions on	
	(3) maintenance	
	(4) control & communication	
	narrative & messaging.	
	(5) allowing resources	
	from ops PCMP.	
	giving officers a rest.	
	(6) controlling the affected	
	area, due to external support	



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(2)	Advised on phase no scanner than Friday 18 th very complex, not stepping until finished. (EM) Plan - introduction, enforcement, once control is taken move into maint. Plan.	
(3)	Maintenance Plan - hold state of normality. Advised we had a key change yesterday was the 1 st day of full interscan tasked our planning team to identify gaps. Officers will set battery and restriction zones. Set an introduction zone. As bodies are coming in - increase zones with bodies creating a depth in	



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	me red zone.	
	Bell - worried about	
	weekend parties	
	Planning table -	
	intraduction layering in	
	support outside city.	
	PLT - check points	
	We have learned from	
	TO play book	
	Planning looking at	
	zones to discuss	
	with IC.	
	Bell inquire - have	
	you established	
	"chocic off zone"?	
	(w - term to fill	
	out with an inclusion	
	zone. Parliament,	
	Wellington - restricted	
	zone	
	Deputy RCMP -	
	Minister can designate	
	zones. If you designate	
	a zone - Minister to	
	follow up w not officially	
	zone's designation	
	gives our term a buffer	
	zones	
	Bell advises me later	



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	the plan - 3 the more we can do in the red zone. Supports Friday actions on. Springer - directed ODD RAMP, CDS terms of 10 back in up row very quickly. About community feeling safe. Bernier 10g piece of com's strategy. Herkins - when does messaging come out? 2 Her is structure of messaging Ball requests of assistance w messaging at strat com's confirmed approval. Report up in sit rep real time messaging. IC take needs of to designate situational awareness Herkins 400 on rate	



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Time	Particulars	Review
	briefings - going from stab. to ahead. who is doing briefing advised briefing it needs to be consistent. Commander Intent- nates - putting things in place now. PLT messaging needs to be in every officers mind Bell raised #1's of officers 400 + OPP (400) 14 public order units. 400 POU 300 RCMP. Staffing being driven by plans. Bernier advises military telling bodies in. Bell inquires military support - military will assistance. Bell inquires/request messaging to military not #1's not to be disclosed. Bell advises DND will remain out of	



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	Media. Springer - advises post event consistency every officer will has SMEAE that is deployed. Participants moving forward today we will keep everyone in their lane. There is a solid plan. Communication today vital w planners. Planners advising they need people - operations chief that support missions wi - Pinct was yesterday today turn up messaging we can get a lot done today. Once we start we are not stopping we will keep rolling. to take back our city. Primer - PLT started yesterday - Plaguard on vehicles. PLT verbal direct - you are not welcome, go home	



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	13011 - working to adopt command orientation. Bernier - we need to be careful - advised on command orientation - not IC what you say matter what you see matters responsibility you have. Ensure right person doing briefing. 837 WI - consistent * media messaging. * Don't commit to a doc in your hand prior to 4pm. Bell advises not sure how command mtg will go at 4pm. Bernier - Amy 3 Jolie - messaging ramped up. Communication will have "mtg" WI - and unified we are a team. Bell - mtg ahead Oneme - rps at	



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	in front of media.	
	Pardy - suggests	
	IC's not speak.	
	Bill Dickson says	
	pressure and being	
	prepared in back	
	ground. Sr. Officers	
	phibred.	
	Pardy - 1 issue -	
	we have always	
	had a term O'Brien	
	matrix. Actions will	
	be graduated.	
	Compliance, hands	
	on. Delegated to	
	IC, determined	
	by goal.	
	Pell - to start into	
	Strat. Com's. -	
	Messaging to prepare	
	FORNIC - tactically	
	we will bring our plan	
	must be with into	
	the authorities.	
	Harcins - Windsor	
	Unified command -	
	Gradual -	
	Region commanders	
	will be aware. - yes -	



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	Wi - CIC place command authority to use force.	
	Ball - request me use of force matrix. request to get message out asap. to have discussion w PLT	
	Wi - message will be crystal clear. w deadlines	
	Springer SSKS messaging will be strong today.	
	PLT and medical have same message. info shared with practical message.	
	Gahnech is so encrypted. Dehane - what is left at TPOT - operations	
	deployed officers with all members MTO, etc.	
	Strat and IC - remains	
	as NAC Bernier Draught OPS	
	Chet I'll inquire what	



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	do you need -	
	insulation, equip.	
	advised Province	
	inquiry if we need	
	further authority	
	Bernie (just pushed	
	out to officers	
	in new emeg.	
	act. RCMP to	
	package - quick	
	guide.	
	provincial traffic	
	operations created	
	dialogue. MTO provided	
	link	
	Civil Agreement	
	between Mayor	
	& protesters - should	
	not influence	
	decisions.	
	springer - from Windsor	
	needed from and to	
	success - # of bodies	
	back stepping?	
	not passing down	
	we will be able	
	to mitigate any	
	issues.	
	200 - mass arrest	



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Time	Particulars	Review
	Site - Invest. group have identified 2 sites.	
	Section command advises from Windsor - staff up on processing for arrests.	
	Follow up after roll out at town.	
	CPD integrated intel for crim. org. after departure.	
	Pardy - need to build in surge capacity.	
	Herkins - requiring ferry? - into trucks up on speed dial POV.	
	Pardy - Safety Component	
	Herkins - front line	
	Piece - working in massive - arrest teams.	
	Pardy - QRT. negotiat teams increased one's points - taking to future - counter	
	Bernier - counter	



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Time	Particulars	Review
	Protester - bullet proof machete intercepted. Berliner - concerns radio cams worn - -- happening test piece. Concerned about Cam's 3 warnings. Priority - when actions on - could need a watch cycle scheduled. It - Pardy - much can be put out in Sit Rep. We require an analysis - Hickins - get her. Bell - inquire - do you need us again today - no sir. end mtd. copy 9:15 meet with. Cam Peel. advising about rev concerns about consistent breach. Advised planning which package is being organized. Arrest - 10s. Arrest - plan is missing - transport.	



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	Arrest plan to J.P.'S.	
	Arrest support.	
	Pardy advises Dan	
	needs to line up	
	in planners	
	request where are	
	officers going	
	who is in charge	
	of staff. Debbie	
	planning arrest?	
9.20	Incoming call from	
	Kerry Opart - Chief Super.	
	advised we are	
	doing well, lot of	
	new parts and	
	we have gone full	
	integrated unified	
	command. we will	
	need all hands	
	on deck.	
	advised that I briefed	
	command - we don't	
	have rate collected.	
	coordination is key.	
	advised we just got	
	united command	
	as of yesterday.	
9.27	end call.	
9.28	meet w Brad - advised	

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Time	Particulars	Review
	decision making is at IC level regarding use of gas. Advised Brad wishes are a not-IC on ground 3. not going to interview. Advised & stressed sit reps they have to set them. Kristien Schultz - deployed as an analyst. Planners need to see sit reps they need to be shared with RCMP OPS. Brad advises he has a 10:30 strategy plan meeting. Advised what we don't want to see idle - set up patrol 5 ART - patrol report. PLT messaging is ramped up. Text incoming from Commissioner.	



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	advised Pardy made a commitment to get message for his council mtg. not what the plan is but what we've done I will task Brad advises that 8:10 - I pulled Debrae had a planning meeting what the plans we have as of tomorrow. is the plan needs to include - vehicles, phone numbers are not good enough. Last mtg tomorrow time date stamped. This is what we have. Pardy - link to Ottawa Police - need a go to person - moving forward if its not working we will re-address. Brad advises we have a plan - if its not done - it is what we had. Briefing of all officers - for officers	



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	being deployed.	
	Brad - PIT planning	
	Auction to be engaged.	
	Carson to reach with	
	to engage Auction.	*
9.45	C. to engage	
	incoming contact	
	Tanner advised	
	ITS allowed us to	
	move to a position	
	at vicinity -	
	event in field	
	Advised we have	
	a team who offered	
	planning group -	
	centralized access	
	group size capacity	
	is needed here	
	Advised will refer	
	your message to	
	planning group	
	advised & realizing	
	writing unit	
	we got greater	
	control yesterday	
	are you able to	
	confirm info has	
	been rec'd?	
	We are briefing and	



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	plan being built for maintenance. Request to reply to inbox messaging. We don't want folks showing up with no tasks. Advised if we need people here they are here. We need surge capacity advised Panny.	
	Chief it coming in detail in your text we need that	
10.05	meet w Kelly Boddshaw RAMP Advised our current position, we are moving ahead faster than previously advised PLT function w messaging. Advised officers can't sit around w out assignments. Advised Panny Chief needs to make approvals. Advised I'm concerned w evidence management i.e. notes - observations	



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	Kelly requests inquiries video being taken.	
	Kelly requests update on communication.	
	• NCRCC service command for boats on the ground @ NCRCC	
10:13	Springer advises that message in has been approved. - EOW strategy.	
10:16	Dunne advises meet at 11 with interested command.	
10:32	advised that the link gap is the link between planners Kelly to connect to Michael Burn.	
10:30	Request planning meeting @ 11:00 for a Deputy re: Press Conference.	
10:39	again call to Christine Schultz - inquiry about a 100 requested per attendance to NRC for STOPS. Advised will set her	



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1045	Up with a pass etc advise Marcel we need wording for chief for press conference today.	
1048	Richardson requesting funding info	
11:00	mtg w/ Planning team Chief Herkins Ferguson. Boneme Bradshaw Pickson	
	discussion on wording for bank accounts. Olsen advises that the chief / OPP / RCMP briefing on messaging went yesterday Snowclawed messaging push for ICC as go presents - support for CPS, residents etc. can holdent, public order messaging falls in middle lane - pushed as an operational update. - ICC is not	



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Time	Particulars	Review
	Set up for SIF REP updates. Physical visual shows at support. There has been no breach in operational strategy. ICC has no operational role to provide updates. Herkins advises something needs to be pushed out. Carson agrees that increase police presence. Bill Dickson - advises Twitter post RCMP went out last night. That would have been a good opportunity to show solidarity. Bill Dickson advises press conference after enforcement. RCMP however for a statement. Pardy advises building public confidence. Herkins agree for	



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	members as well.	
	Not an operational	
	briefing - perhaps	
	joint statement	
	recommended	
	determined appropriate	
	level of command	
	Pardy - PLT messaging	
	confidence in police	
	in the next 24	
	hours we want	
	public to have	
	faith in our plans.	
	Pardy - Perhaps	
	emphasizing more	
	robust	
	Dickson - Messaging	
	at there - to	
	residents -	
	Harkins advises	
	that he feels	
	a press conference	
	where we can assure	
	people we "got this".	
	Planning to craft	
	public statement	
	perhaps Feb 17 -	
	watch how things	
	progress today	



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Time	Particulars	Review
	shows support in him	
	Chief Bell. continuity	
	order - public appearance	
	no questions - quick	
	statement -	
	Bradshaw advises	
	there has been	
	a lot happening.	
	perhaps re-assurance	
	provides a good	
	message to our	
	members. It will	
	address loss of	
	confidence.	
	Hartins - around	
	message of you	
	are not welcome.	
	controlled access	
	zone wording.	
	Ferguson - advises	
	no questions confident	
	message.	
	Hartins - can did we	
	look at TPS message	
	message (1) unity strength	
	(2) don't come	
	= consequences	
	we are here we	
	are united. Plans into	



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Time	Particulars	Review
	Operational plan. Steve Bell front: Centre - stand unified Advertise message appropriately so no one expects questions. One constant solid message will be crafted. Dunne - requests we re-convened 3pm for statement review. Trying to take ops chief and move away from Commissioners discussion advises Council mtg @ 4pm try and get message out prior to 4pm news. Joint written statement prior to 4pm Carson advises PIL progression log so its embedded in Steve Hillis notes Brihan Chief Karl Thomas 2:30 O messaging	



Carson Pardy
Chief Superintendent
North East Regional Commander

INCIDENT: _____

INCIDENT COMMANDER: _____

SCRIBE: _____

Date: _____

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Time	Particulars	Review
	PLT- medical release request.	
	Hertins - resource commissioners reconed w/ municipal forces	
	Province says the will flip the bill.	
	Carson to get messaging OPP logistics	
	RAMP - come to briefing. Will engage Brad on logistics	
12:26	Discussion w/ Ferguson.	
	W regards to coordination	
13:15	request from RAMP would like a list of resources needed to deploy.	
13:24	Jim called again.	
13:28	RAMP put in a request from Darwin - requiring WTHM	
	W Tim Skinner request need aid w/ . Advised (GS)	
	That logistics coming together. Jim will have w Darwin with regards to ask.	

[Signature]
27 Feb 2026